



## Midland Heart

Half Year Results 2023/24

**Investors Presentation** 

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## Agenda

- Introduction
- Development
- Operational performance
- Statement of comprehensive income
- Value for Money
- Building safety
- ESG update
- Treasury dashboard
- Summary



### **Executive Summary**

Founded in 1925, we are a leading housing organisation in the Midlands that has successfully consolidated thirteen Housing Associations over a period of 50 years.

We own and manage c.35,000 homes and provide a range of quality services for c.70,000 customers.

Our purpose is to be a leading housing association, delivering homes and services across the Midlands that enable people to live independently.

We are committed to our founding charitable aims and focusing on delivering:



#### **Core landlord service**

We are focused on delivering a high-quality landlord function, with limited market sales development plans.



#### **Building affordable homes**

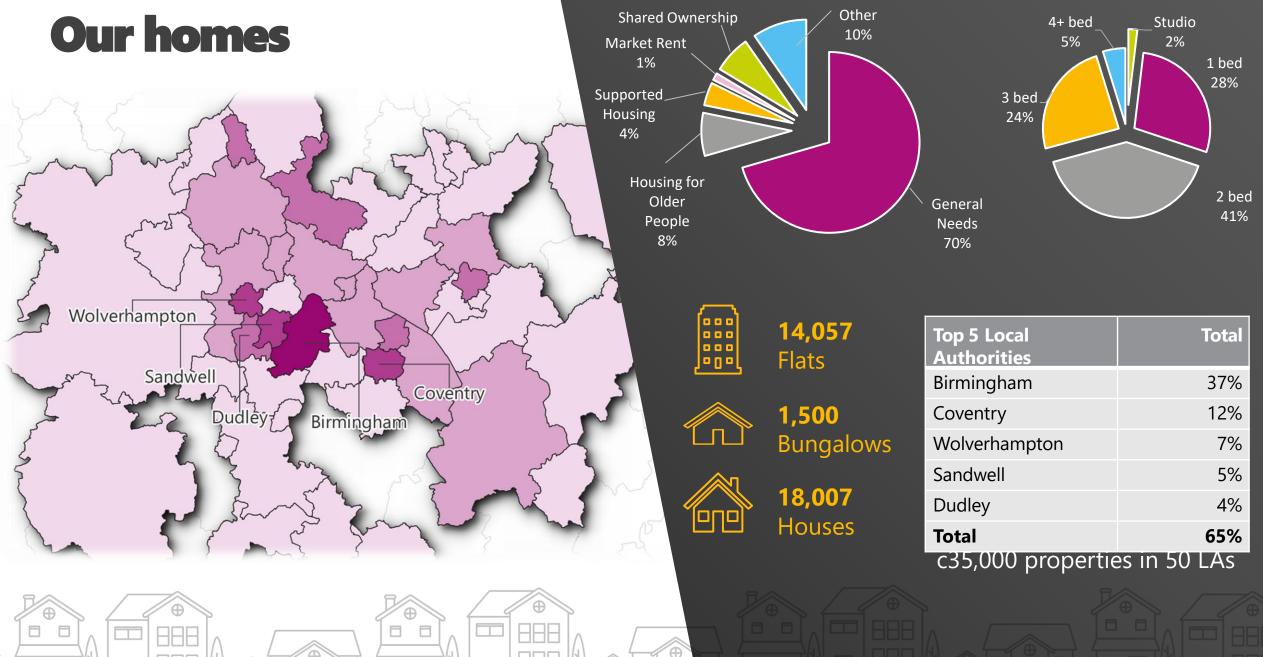
We will grow, modernise and concentrate our asset base through an ambitious new build programme alongside strategic stock acquisition and disposal.



#### **Net zero landlord by 2050**

We are deeply committed to our ESG agenda and an early adopter of ESG and pay equality reporting.





## MAKING MATTERS WHAT MATTERS - STILLING TO STILL THE STIL





Investing in our homes is our customers' number one priority and will sit at the centre of everything we do.



## FIRST

Our customers have told us they expect a first-class service. We will ensure our service are responsive and we get things right first time.



## GROWTH & PARTNERSHIPS

The Midlands needs more affordable homes. We are committed to building as many as we can over the next six years.



## PEOPLE FOCUSED

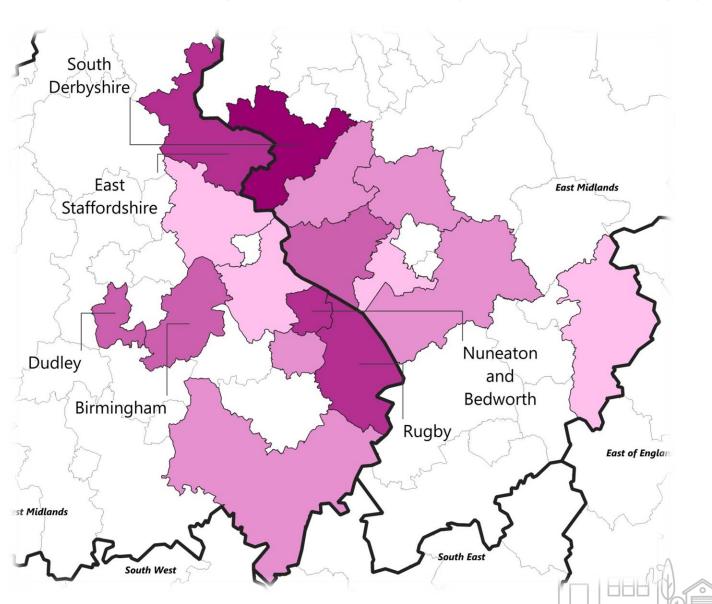
We want to be a truly great place to work and build your career. We will retain and attract the right people by rewarding, recognising and growing our colleagues.



## SAFE & STRONG

We will remain financially strong and maintain our focus on safety. We will spend money wisely, investing in the things that matter most to our customers.

## **Housing Delivery Strategy**



On target to deliver **3,750 new homes by 2025.** 

**253 new homes** completed in 6 months period to September 2023

**c700 social housing completions** projected in 2023/24.

No outright sale or market rent homes in our development portfolio – growing through our core offering.

Secured additional funding from Homes England through the Affordable Homes Programme **2021-26**.

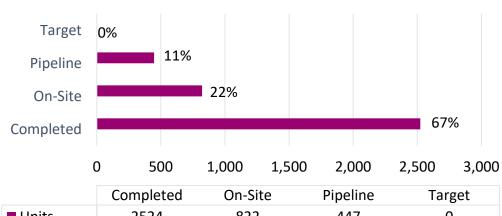
**Virtually all EPC "B"** rating for completed new homes.

Sold **73 first tranche share ownerships** in the first half of 2023/24 with a surplus £1.49m.

### Development performance

#### **Housing Delivery Strategy**

#### **Route to 3,750**



	Completed	On-Site	Pipeline	Target
■ Units	2524	822	447	0
■ Percentage	67%	22%	11%	0%

#### Geography

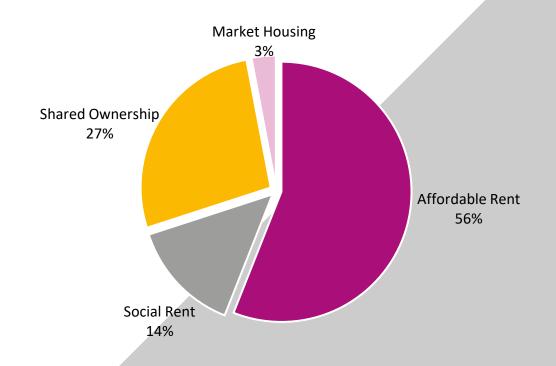
West Midlands 1,761 East Midlands 2,032

#### Archetype

Houses 84% Apartments 14%

Bungalows 2%

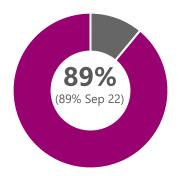
#### Completed, On-Site and Pipeline Units



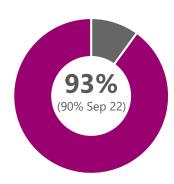


## **Operational performance**

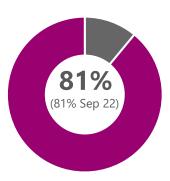
September 2023 half year results



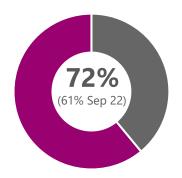
Customer satisfaction



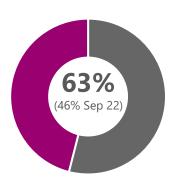
Repairs satisfaction



Colleague engagement



Properties at EPC C or above



2,524/4,000 new homes built



**Re-let days** 16.2 (20.7 Sep 22)



**Void loss** 0.96% (1.24% Sep 22)







## **Statement of Comprehensive Income**

	2022/23	Sept 2022	Sept 2023	
		·	· .	Increase due to rent increases
	£'000	£'000	£'000	partly offset by lower income
Turnover	221,127	113,124	114,317	from property sales Increased property investments due increased demand on repairs, partly offset by lower cost of sales from property sales.
Operating expenditure	(161,834)	(81,897)	(82,881)	
Surplus on disposals of property, plant and equipment	4,014	2,610	2,967	
Operating surplus	63,307	33,837	34,403	
Interest receivable	2,606	875	2,041	Due to higher interest rates on
Interest and financing costs	(25,502)	(12,380)	(13,282)	our investments
Surplus before tax	40,821	22,332	23,162	
Taxation	(126)	-	(84)	
Surplus for the period	40,695	22,332	23,078	
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## **Value for Money**

Metric	Midland Heart (2022/23)	Midland Heart (2021/22)	Low quartile (all HA's 21/22)	Upper quartile (all HA's 21/22)
EBITDA MRI interest cover	2.37	2.74	1.15	1.97
Headline social housing cost per unit	£4,012	£3,693	£3,632	£4,621
Operating margin (SHL)	28.2%	30.2%	19.9%	29.3%
Operating margin (overall)	27.0%	28.8%	17.7%	26.6%
Gearing	29.3%	29.6%	40.2%	53.3%
Reinvestment %	6.7%	7.7%	5.5%	8.8%
ROCE	3.9%	3.9%	2.7%	3.9%



A1 credit rating



Strong EBITDA MRI interest cover (>200%)



SHL operating margin >30%



Low gearing



Low development risk (<3% units growth)



SH revenue >85%

## **Building Safety**

- We continue to consistently **deliver on our statutory and regulatory compliance obligations** on Building Safety.
- 100% of our properties that are subject to a Fire Risk Assessment, have an in-date fire safety certificate undertaken by a qualified assessor.
- We have minimal building safety exposure to buildings over 18m (only 5) with no cladding issues. We have completed Type 4 intrusion inspections on these buildings with no significant issues identified.
- We have a **Primary Authority Partnership Agreement** with West Midlands Fire and Rescue Service (WMFRS)

We have embarked on a number of initiatives to ensure we follow best practice guidance:

- We are preparing **case files** on the management of the buildings over 18m to provide the new Building Safety Regulator.
- We have installed **carbon monoxide detectors** in all properties with a live gas supply.
- Complete sprinkler retrofit programme in our Retirement Living schemes..



## ESG update – progress to September 2023



Made considerable progress towards the conclusion of SHDF Wave 1



Rolled out a new general needs EV policy to support tenants with EVs



Purchased our first EV fleet vehicle



c. £1.1million secured in additional funding for customers in the summer season. 99% of customers referred sustained their tenancy and 100% were satisfied with the service



Placeshaping interventions in schemes; 26 in progress out of a target of 30 for year 5 of the programme



Secured a Second Party Opinion from DNV Business Assurance Services UK Limited on our Sustainable Finance Framework to be formally launched in Q3 2023-24



Enrolled a new cohort of degree and multi-skilled trade apprentices

Visit our investor hub to view our third ESG Report in compliance with the Sustainable Reporting Standard for Social Housing





#### **Midland Heart innovation**

#### Winner, Net Zero Initiate – Heating & Cooling 2023

- ✓ A UK domestic first, Demand Side Response pilot to test how storage heaters can be used to balance the electricity grid
- ✓ Partnership built with sector and industry leaders British Gas, part of Centrica and Glen Dimplex
- Rolled out in over 500 smart storage heaters, equivalent to 1MW of power
- Providing low carbon, maintenance free and easy to use heating systems
- ✓ New British Gas Dimplex Quantum Tariff developed as the UK's most advanced electric storage heating tariff (replacing Eco 7)







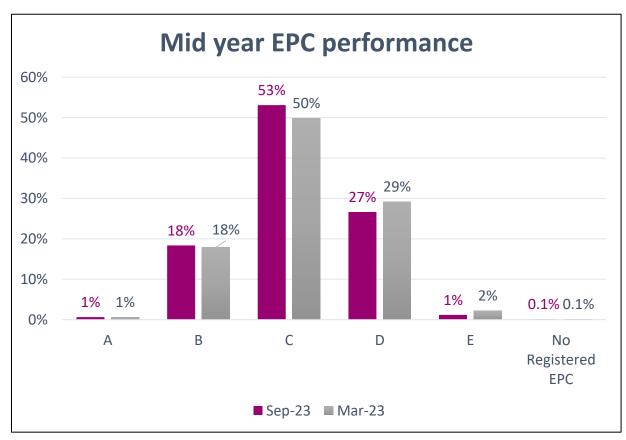


- Showing how retrofit innovations making retrofit scalable
- Celebrating pioneering projects and lessons shared with the sector
- Evidencing value from strategic partnerships
- Delivering measurable social value impact to our tenants

## Sustainability performance – mid year 2023

- Target EPC C in all our properties by 2030 72.1%
- Target EPC D in all our properties by 2025 98.9%
- Av. SAP at 72.2 up from 71.7 in March 2023
- Only c. 330 EPC Es remaining with no F or Gs recorded





## Treasury dashboard

30 September 2023



#### **Cash & Liquidity**

Cash: £77m

Available facilities: £140m

Total: £217m



#### **Drawn Debt**

Outstanding loan balance: £630m



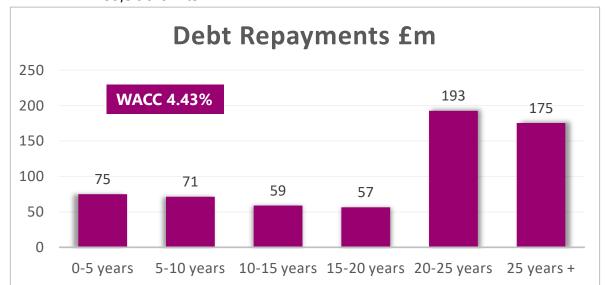
#### **Unencumbered Assets**

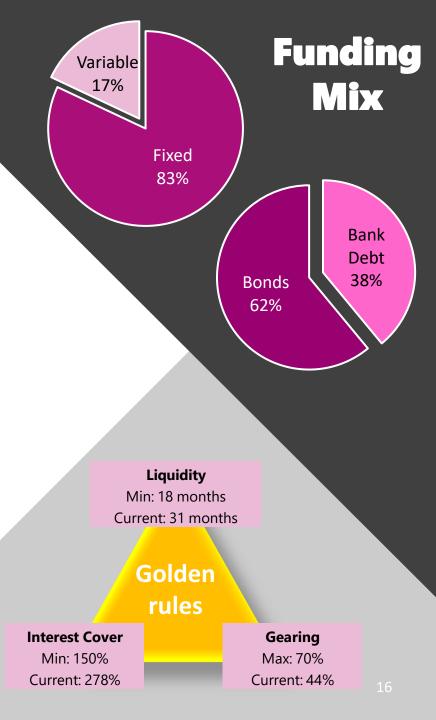
C£754m c8.900 units



#### **Swaps**

£120m fully hedged and collateralised by property/credit threshold Gross MTM £7.4m





#### **Summary**





#### **Strong**

Resilient performance

Strong track record in compliance



#### **Simplified**

Simple governance structure

Focus on core landlord services



#### **Growing**

Plan to deliver 4,000 homes by 2025



#### **Conscious**

Strong ESG credentials

Commitment to net zero

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